

NY Green Bank Webinar: Financing Biogas Projects March 27, 2020

From Organic Waste to Renewable Natural Gas (RNG)

National Trends and a Growing Opportunity in New York

Matt Tomich, President, Energy Vision NY Green Bank Webinar – March 27, 2020

ENERGY VISION

About Energy Vision

- Mission: To advance the adoption of the low-carbon renewable energy sources, transport fuels, and new technologies needed for a sustainable future.
- Program: Since 2010, primary focus on capture/utilization of methane emissions to displace fossil fuels — especially in transportation — through reports, workshops, education and outreach, advisory and media.
- Energy Vision's Impacts:
 - Core team published the first U.S. reports on natural gas for refuse trucks ("Greening Garbage Trucks") and transit buses ("Bus Futures") in the early 2000's.
 - Hosted the first national workshop on "Renewable Natural Gas" in 2010 with the U.S. Dept. of Energy (+ 16 regional workshops since)
 - Published dozens of case studies, articles and Op-Eds on the RNG opportunity, inspiring new projects and positive change
 - Performed RNG technology and market assessments for various state, regional and federal government agencies/entities



Why Focus on Methane?

- Methane accounts for 10% of total US greenhouse gas emissions and 16% of total global GHG emissions.... assuming a "global warming potential" 25x more potent than carbon dioxide over a 100 year timeframe.
- HOWEVER, methane is 86x more powerful than CO₂ over the 20-year time horizon; and it is the next 10-20 years that will be most critical in combatting the global climate challenge.
- Preventing the escape of anthropogenic methane (biogas) via anaerobic digestion AND using this energy-rich resource to displace fossil fuels offers significant net-benefits.



Biogas-to-Electricity

- Historically, biogas-to-electricity has been the norm, because of technology and policy:
 - Renewable Portfolio Standards
 - Feed-in Tariffs/Net-Metering
 - Investment/Production Tax Credits
- Access to the above programs was largely restricted to generating renewable power





Upgrading Biogas to Renewable Natural Gas (RNG), which is interchangeable with geologic gas

- Heating/Cooling/Cooking
- Power Generation
- Industrial Uses
- Transportation (use in Natural Gas Vehicles)











RNG for Transportation

Biogas

Wastes



All organic wastes contain energy.







Anaerobic digestion of wastes at landfills or in digester plants produces energy-rich biogas.

RNG Fuel



Biogas upgrading removes carbon dioxide & impurities to make *renewable natural gas* (RNG).

Fuel Stations



RNG goes to on-site fueling stations, or by truck or pipeline to off-site pumps.

Vehicles



RNG works just like regular natural gas to power vehicles.

The Pathway from Organic Waste to RNG



The Climate Case for RNG use as a Vehicle Fuel



Source: CARB LCFS Pathway Data, 2019



The Need to go Negative



~105 Operational US RNG Projects



Federal Policy Driver The Renewable Fuel Standard

Enacted in 2005 and Amended in 2007
"The Ethanol Mandate" but also a push to develop waste-derived fuels

 Designed to Incent Biofuel Production Requires "Obligated Parties" (e.g. oil producers and refiners) to produce/blend biofuels OR purchase credits (RINs) to meet yearly Obligations

Weekly D3, D4, D5 and D6 RINs Prices



solo 2016 2017 2018 2019



Transfer Date by Week, FUEL (D Code)

State Policy Driver(s) Low Carbon Fuel Standards

California

First state to implement an LCFS in 2009; Achieved 10% reduction in transport fuels "carbon intensity" in 10 years; Mandated 20% target by 2030

• Oregon

"Clean Fuels Program" passed in 2016; Mirrored after CA program and ramping up

Historical California LCFS Credit Value



California RNG Demand Growth



Sample LCFS Credit Prices

(\$/gal gasoline-equivalent for fuels used as gasoline

CI Score (gCO2e/MJ)

-273

10

20

30

40

50

60

Credit Price

\$195 \$8.27

\$1.88

\$1.65

\$1.43

\$1.20

\$0.98

\$0.75

ENERGY VISIO

RNG End Users

Transportation Market Driving Investments

CNG/LNG fleets expanding RNG use nationally; driven by RFS and LCFS credit value well above commodity gas pricing

Gas Utility Procurement Heating Up

A growing list of natural gas utilities across the country are developing RNG programs for residential and commercial customers

Voluntary CSR Commitments Emerging

Corporations, colleges and universities are ecognizing the role RNG can play

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The Biogas-to-RNG Opportunity in NY

Dairy Farms

- 28 Existing on-farm digesters out of 300+ large "candidate" farms
- Historically, state and federal incentives limited to producing electricity
- Several dairy RNG projects underway with plans to sell gas to California

Wastewater Facilities

- 586 operational WWTPs; ¹/₄ have operating digesters
- NYC DEP's 14 WWTPs alone currently produce close to 2 million mmtbu of biogas
- Significant untapped opportunities

Landfill/Food Waste

- 25 large landfills already collect and use biogas, including 2 RNG projects (Fresh Kills/Seneca Meadows)
- 3.9 million tons of commercial and residential food scraps are available for future digestion

Current & Potential Future RNG Project Drivers

Current

- City and state level landfill diversion mandates that will require anaerobic digestion or composting
- NYSERDA funding for conversion from biogas-toelectricity to RNG (PON 3739)
- Federal RFS + California LCFS
- Growing natural gas utility + CSR demand to decarbonize

Future

- New York's Climate Leadership & Community Protection Act sets the most ambitious state-level carbon reduction goals in the US
 - Ongoing uncertainty around the status of anaerobic digestion under this policy
- Introduction of a Low Carbon Fuel Standard in NY





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NY Green Bank

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New York, NY

NY Green Bank Accelerates Clean Energy Deployment in NYS

Mission:

To accelerate clean energy deployment in New York by working in collaboration with the private sector to transform financing markets

- What: A \$1 Billion State-sponsored investment fund that is a division of NYSERDA
- Why: To alleviate financing gaps in New York's clean energy markets and create a cleaner, more resilient and affordable energy system
- How: By mobilizing greater private sector activity to increase the availability of capital for clean energy projects



Advancing NYS Climate Goals

Climate Leadership & Community Protection Act: Governor Andrew M. Cuomo's new framework for decreasing GHG emissions, increasing renewable electricity, and improving energy efficiency



Role in Overcoming Financing Barriers



Investment Focus





Pipeline & Portfolio Highlights (as of December 31, 2019)

Technology Distribution of Active Pipeline



A Division of NYSERDA

Portfolio Highlights

- **\$909.2 million** in overall investments to date
- Investments support clean energy projects with total project costs between \$2.0 and \$2.4 billion
- \$79.4 million in cumulative revenues generated since inception

Investment Strategy & Criteria

Strategy:

- Executing structured, project finance transactions
- Due diligence process similar to a commercial bank
- Structuring transactions on market terms to attract private capital investment

Primary Investment Criteria:

- Demonstrate GHG reductions
- Demonstrate how the transaction contributes to market transformation
 - Mobilization of private capital
 - Additionality in proposed investments
- Be economically and technically feasible, and provide financial returns to NY Green Bank



Potential Roles in Project Finance Transactions

- NY Green Bank can invest at any level of the capital structure of a project
- Directly invests in projects and/or portfolios of clean energy assets rather than companies
- Can invest in multiple tranches of same project (For example, senior secured and term loan B in the same deal)





Select Counterparties to Date



NY Green Bank's Approach to Biogas Projects

- Developing biogas infrastructure is strategic priority for NY Green Bank
 - Currently working on 3 biogas and 2 LFG projects totaling \$134MM in NYGB commitments
 - ✓ Two of the biogas projects are manure only; one project is entirely food waste, some yard waste
 - ✓ Sole lender in two of the biogas project and both LFG projects; Senior lender in one of the biogas project
- Feedstock agnostic
- Technology must be proven with a positive track record
- Project finance orientation
- Capital stack flexibility (Senior, Subordinated, Back levered / mez, preferred)
- Bilateral or as part of a lender group



Key Diligence Items

- Company (Sponsor) & Management team (experience, track record, financial wherewithal)
- Site control
- Feedstock contracts (counterparty risk, length of contracts)
- Permitting
- Technology (verified by Independent Engineer)
- Projections (certain items verified by Independent Engineer)
- Revenue visibility / contractual nature of cash flows (energy monetization, attributes, other)
 - ✓ For CHP: PPA, RECs
 - ✓ For RNG: RINs, LCFS. Verify attributes, attestation, gas clean up technology & O&M, pipeline injection strategy, duration of contract, counterparty risk, committed vs. best efforts, contracted, merchant or quasi
- Digestate disposal (cost) or monetization (revenue) strategy
- Third party O&M provider (experience, track record, terms of O&M contract
- EPC (experience, track record, balance sheet, terms of EPC contract)
- Servicer replacement options & risk





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