NY Green Bank

Quarterly Metrics Report No. 26 (December 31, 2020)

Webinar | March 9, 2021



NY Green Bank

Agenda



- Performance
- Portfolio Update
- Objectives, Milestones & Deliverables
- Trends
- What's Coming Next?
- Stay In Touch with NY Green Bank
- Q&A

Performance & Portfolio Update



Performance at a Glance



Cumulative commitments of over \$1.2 billion

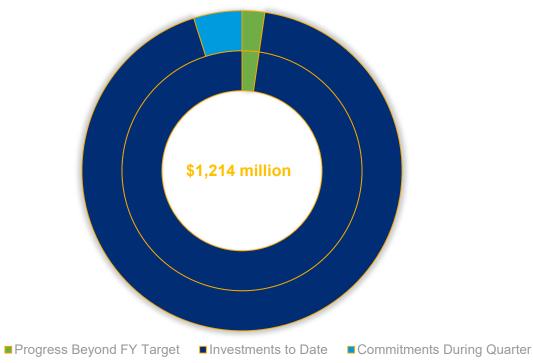
\$86.9 million committed across 7 **investments** during the quarter

Generated **\$108.4 million** of cumulative revenue

Expected to mobilize up to \$3.4 billion in NYS project costs Expected to deliver an estimated **13.3 – 25.3 million metric tons** of CO_{2e} emissions reductions

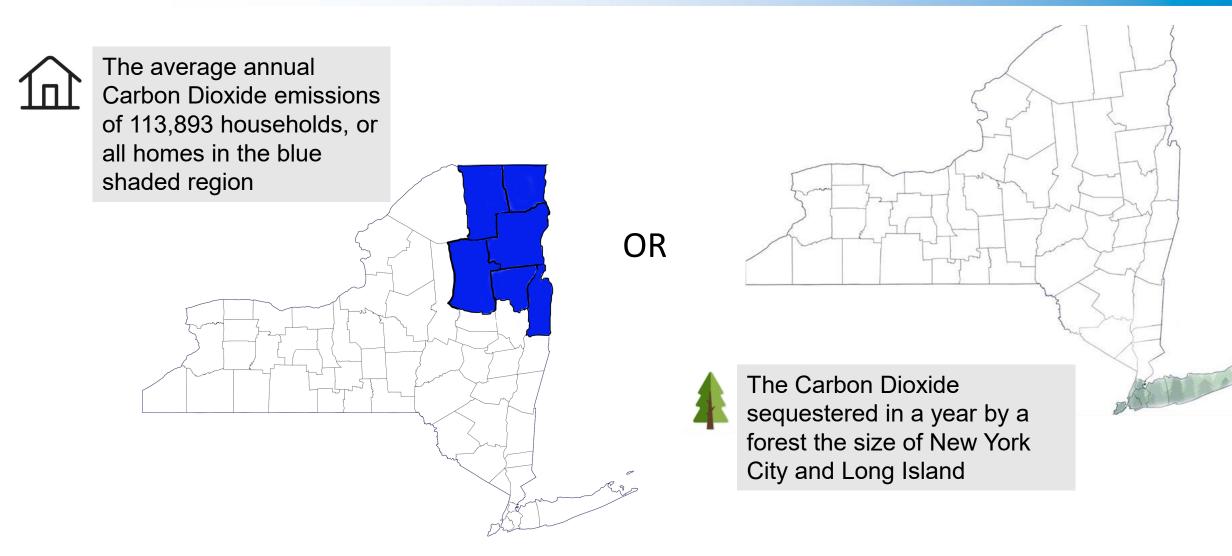
Progress Toward Fiscal Year 2020-2021

Overall Investment Target (\$1,184.9 million)



Annual Emissions Reduction Equivalent to...





Q4 2020 Transactions



Agbotic– Restructuring

- \$1.0 MM increase to an existing facility
- Funding short-term working capital needs for a energy efficient robotic controlled greenhouse
- Expected emission reductions: 44,601 MT

CCR/ Investec

- \$15.0 MM participation in syndicated term loan, refinancing portfolio of 211 operating assets across 12 states
- Expected to support the deployment of up to 26 MW of solar in NYS

Green Jobs Companion Loan

- Up to \$5.0 MM to purchase loans through NYSERDA Green Jobs– Green New York Program
- Loans to finance installation of energy efficiency and other eligible technologies for NYS residential customers that exceed current program loan limits

Daroga Power

- \$26.5 MM senior secured construction-to-term facility
- Loan proceeds will finance construction of CDG fuel cell projects in NYC
- Expected emission reductions: 19,921 MT

Q4 2020 Transactions



Eden – Upsize 3

- \$2.0 MM upsize to existing bridge loan facility
- Financing interconnection deposits for CDG projects
- Expected emission reductions (from total transaction): 373,019 MT

OYA Solar– Greenbacker Development Opportunities Fund

- \$13.0 MM provided to Oya Solar alongside Greenbacker Development Opportunities Fund
- Financing development of up to 109 MW of CDG solar projects in NYS
- Expected emission reductions: 437,495 MT

Red Rochester

- \$25.0 MM provided to participate in a \$100 MM syndicated loan facility RED-Rochester, LLC
- Expected emission reductions: 943,839 MT

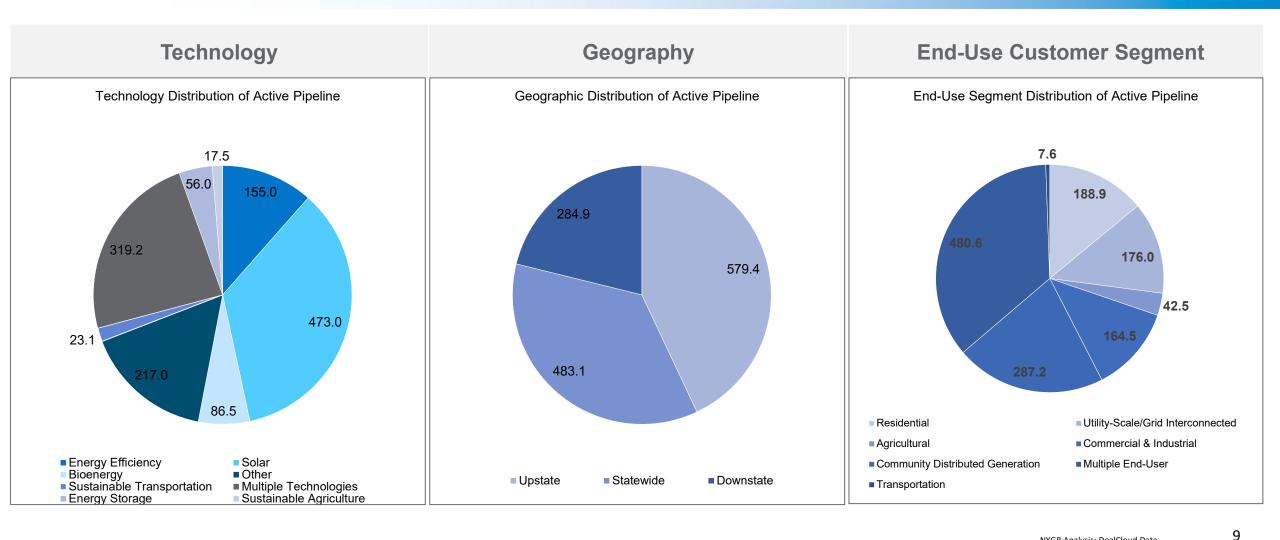
Case Study – Term Debt Financing



	Transaction Overview	Market Barrier		Fina	ancing Solutio	n
Product Type	Term Loan	- Financing beyond construction is sor an inefficient use of sponsor equity, lir project deployment efforts and slowing of deployment.	miting g the rate	create an easier developers and e	ity to sponsor, he pathway forward enable greater de other distributed ut the State.	for ployment of
Client	True Green Capital	 As a new type of project, CDG lacked precedents and had limited performan in NYS. As such, it was be more difficu private sector capital providers to asse 	financing ce history Ilt for ess and	- Financing repro ender into the N another CDG dat	esents addition o YS CDG market a a point, demonst	and provides rating that
Committed Capital	Up to \$20MM participation in a facility with CIT Bank as Lead Arranger	price the underlying risk exposures as with distributed generation project inve Ence	estments.	-		
Market Sector	Community Distributed Generation (CDG)		Lifetime Low Estimate	Lifetime High Estimate	Annualized Low Estimate	Annualized High Estimate
Technology	Solar photovoltaic systems	Estimated clean energy generated (MWh)	1,933,138	3 2,034,882	77,325	81,395
Use of	Loan proceeds provide True Green	Estimated clean energy generation installed capacity (MW)	70.18	70.18	Not App	licable
Proceeds	liquidity, supporting a portfolio of 10 operating CDG projects in NYS	Estimated GHG emission reductions (metric tons)	967,007	1,017,902	38,680	40,716

Distribution of Active Q4 2020 Pipeline by:





Objectives, Milestones & Deliverables



Progress on 2020-21 FY Objectives

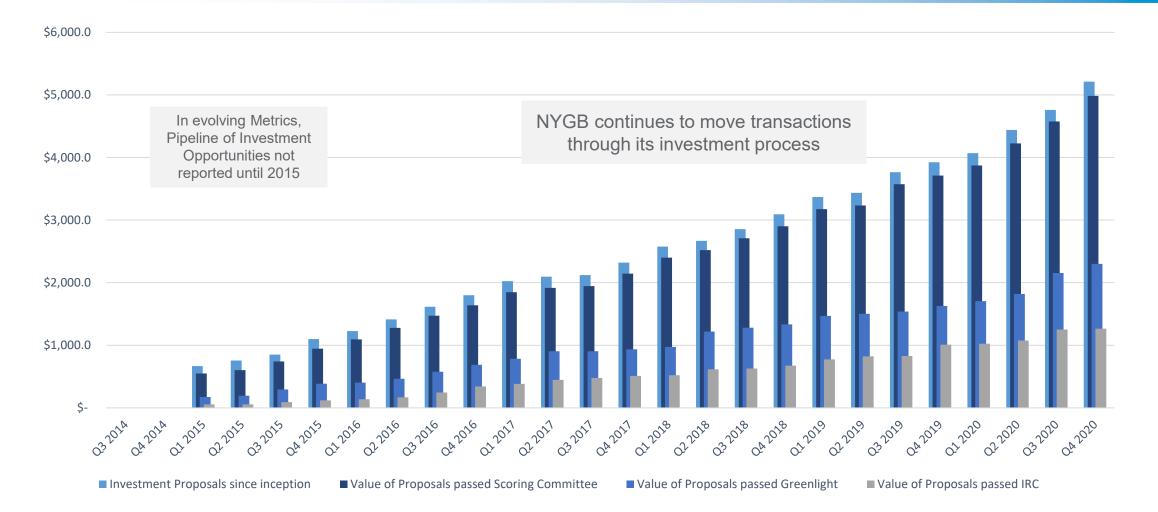


	Objective	Progress
COVID-19 Recovery	Provide liquidity to clean energy market participants	Addressed counterparty needs for short-term working capital due to business interruptions
Strong and Growing Portfolio	Incremental commitments and active pipeline across market segments	Met quarterly targets for incremental commitments and active pipeline value
LMI Initiative	Design and launch initiative to deploy capital at-scale into LMI communities	Engaged network of affordable housing developers and planned event to discuss their financing needs for upcoming retrofit projects
Mobilize Capital	Continue progress toward appropriate capital mobilization target	As of December 31, 2020, cumulative investments expected to mobilize more than \$3.4 billion in project costs within NYS
Maintain Financial Position/ Strengthen Operations	Engage outside expertise for valuation and LMI deal services; revise proposal submission and evaluation processes	Engaged advisor to support investment activity within NYS's affordable housing market; updates to NYGB Investment RFP and Scoring Criteria proposed and under review

Trends

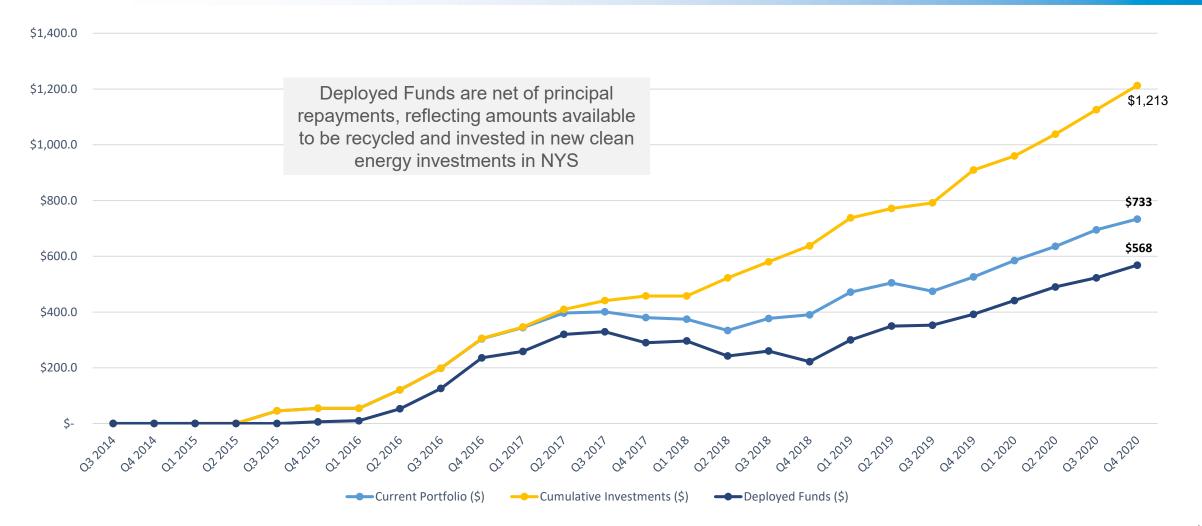


NYGB Pipeline of Proposals & Approvals

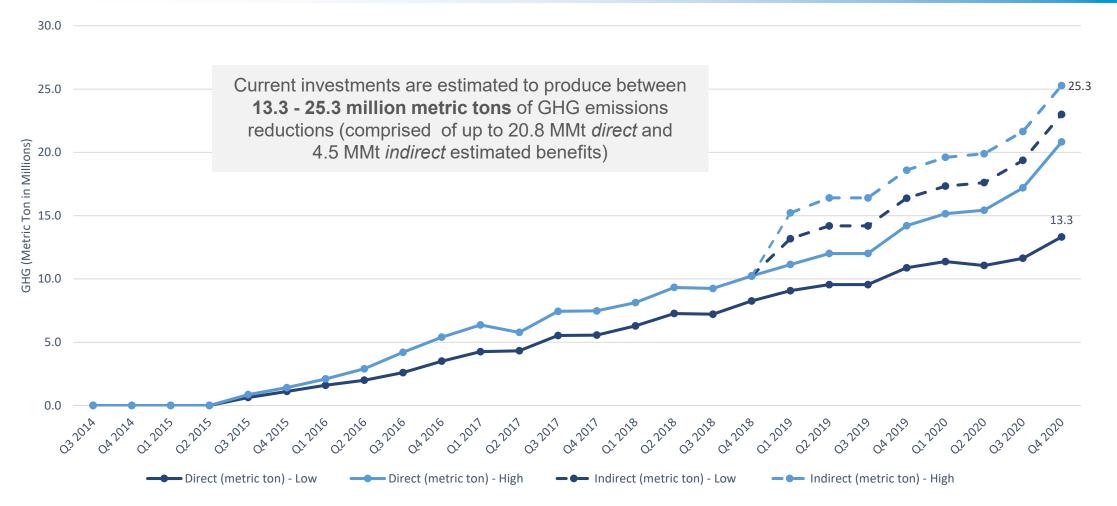


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Cumulative Investments, Current Portfolio & Current Deployed Funds



Estimated Gross Lifetime GHG Emission Reductions for Committed Funds & Deployed Funds



NYGB Analysis; SS&C Data

Annual Metrics - 2020 Annual Installed Systems

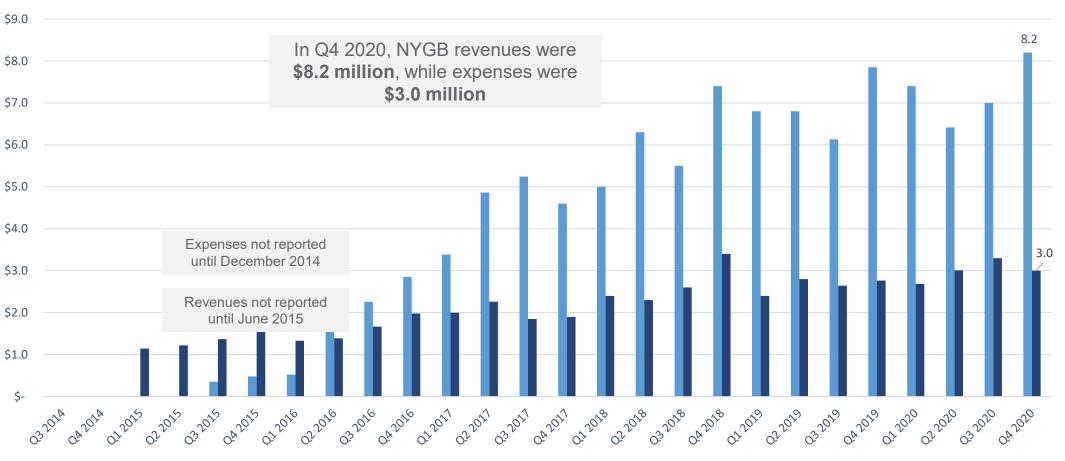
	Energy & Environmental Benefit	Prior Year Increment ⁽¹⁾	Prior Year Cumulative ⁽¹⁾	Current Year Increment	Current Year Cumulative ⁽¹⁾
	Installed energy saved by fuel type from	Energy Saved by	Energy Saved by	Energy Saved by	Energy Saved by
	energy efficiency projects (MWh/MMBtu)	Fuel Type (Energy	Fuel Type (Energy	Fuel Type (Energy	Fuel Type (Energy
	and/or installed clean energy generated	Efficiency):	Efficiency):	Efficiency):	Efficiency):
	(MWh)	50 MWh;	13,958 MWh;	10 MWh;	13,968 MWh;
		and	and	and	and
		-2,026 MMBtu	9,801 MMBtu	2,903 MMBtu	12,074 MMBtu
		Clean Energy	Clean Energy	Clean Energy	Clean Energy
		Generated:	Generated:	Generated:	Generated: 468,637
		81,916 MWh	366,669 MWh	101,968 MWh	MWh
I	Installed energy savings from CHP (MWh)	0 MWh	0 MWh	0 MWh	0 MWh
I	Installed energy savings from CHP (MMBtu)	0 MMBtu	0 MMBtu	0 MMBtu	0 MMBtu
	Installed CHP capacity (MW), if applicable	0 MW	0 MW	0 MW	0 MW
	Installed clean energy generation capacity	71 MW	314 MW	92 MW	406 MW
	(MW), if applicable				
I	Installed GHG emission reductions (metric tons)	40,984 metric tons	199,507 metric tons	51,137 metric tons	250,644 metric tons



Comparing the last twelve months ending on December 31, 2020:

- Added 92.0 MW of Clean Energy Installed Capacity in NYS
- Totaling 406.0 MW installed in NYS
- Portfolio Annual Clean Energy Generation increased by 101,968
 MWH to a total of 468,637 MWh
- Annual GHG Emissions Reductions of 250,644 metric tons
- Installed systems expected to deliver over **6,266,100 metric tons** in GHG Emissions Reductions over the life of underlying projects

Quarterly Revenues vs. Expenses



Quarterly Revenues (\$) calculated -

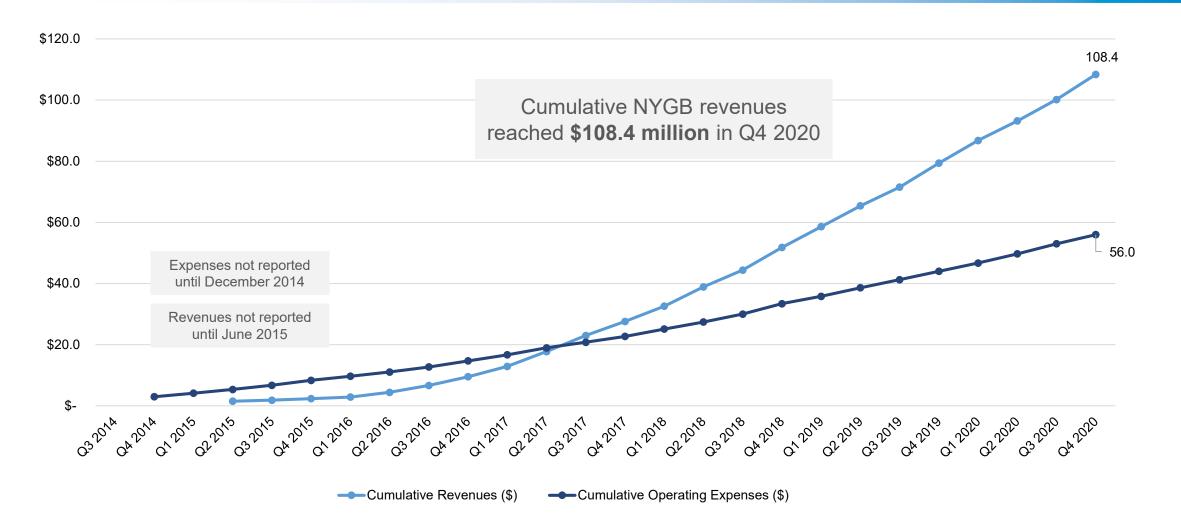
■ Quarterly Operating Expenses (\$) calculated n

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Cumulative Revenues vs. Expenses





What's Coming Next?



What's Coming Next



- > Q1 2021 Metrics Report
 - For the quarter ending March 31, 2021, the Metrics, Reporting & Evaluation Quarterly Report will be filed with the PSC on May , 2021.
- > Join us for upcoming events:
 - "NY Green Bank Financing for Commercial-Ready Clean Energy Projects", a NYSERDA Technologyto-Market webinar. March 17, 2:00 p.m. ET.
 - "Tax Equity Investment Opportunities in Energy Storage", a virtual roundtable hosted by NY Green Bank and NYSERDA's Energy Storage team. March 18, 2:00 p.m. ET.
 - If interested in joining, please inquire with Clara Grantier at <u>clara.grantier@greenbank.ny.gov</u> for event links.

Contact NY Green Bank



- > Sign up for our mailing list for periodic updates on our website: <u>www.greenbank.ny.gov</u>
- > All additional information is available on the website, including all RFI and RFP opportunities: <u>www.greenbank.ny.gov</u>
- > Follow us on social media:

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Contact us at info@greenbank.ny.gov to discuss potential investment ideas

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Appendix





Category	Deliverable	Status in Quarter Ended December 31, 2020
Support Post-COVID-19 C	risis Economic Recovery	
 Market Engagement 	 Develop and implement survey to understand COVID- 19 impact and post-PAUSE stakeholder financing needs. Convene market participants via Webinar to communicate NYGB's specific approaches to provide liquidity to clean energy financing markets. 	Achieved Last Quarter: On April 14, 2020, issued the COVID-19 Impact Survey that 140+ clean energy market participants responded to identifying financing gaps and near- term financing challenges emerging in clean energy industry because of current circumstance. To remain collaborative and responsive to changing market needs, NYGB developed and communicated its financing solutions in the COVID-19 Impacts Webinar on June 2, 2020.
 Liquidity Solutions 	 Develop and implement financing structures to provide liquidity to clean energy market participants during and following the NY Forward reopening of the State's economy. 	✓ Ongoing and On-track: In the COVID-19 Impacts Webinar, NYGB outlined various financing solutions t o address financing needs emerging as a result of COVID- 19. In addition, on July 15, 2020, NYGB issued PON-1: Paycheck Protection Program Loans ("PON-1"). Under PON-1 eligible applicants could apply to NYGB for a Paycheck Protection Program loan to cover payroll costs and certain other expenses. In order to satisfy NYGB's mandate, PPP loans must have the potential to enable borrowers to reduce greenhouse gas emissions in New York State. In the third quarter, NYGB executed three transactions under PON-1.



Category	Deliverable	Status in Quarter Ending December 31, 2020
Strong and Growing P	ortfolio Driving Material Clean Energy Investments Acros	s NYS
 Committed Funds Active Pipeline 	 Deliver at least \$225.0 million of incremental commitments in the 2020 – 21 Plan Year (at an average rate of \$56.25 million in closed transactions per quarter). Maintain an Active Pipeline of at least \$450.0 million per 	 Ongoing and On-track: NYGB committed \$86.9 million during the fourth quarter of the Plan Year. Achieved for the Quarter: NYGB's pipeline of \$926.0
	quarter on average throughout the 2020 – 21 Plan Year.	million meets the quarterly target.
 Clean Energy for Disadvantaged Communities 	 Design and launch an initiative to deploy capital at scale into LMI and other disadvantaged communities including, as appropriate, modified goals, metrics and investment criteria. 	✓ Achieved Last Quarter: Consistent with the focus on disadvantaged communities in the CLCPA, NYGB will invest at least 35% of its capital after 2019 in projects to benefit disadvantaged communities. NYGB's affordable housing initiative is a first step toward investing approximately \$400 million from 2020 – 2025 in disadvantaged communities.
 Large-Scale Renewables 	 Assist NYSERDA in evaluating OSW port infrastructure projects to help achieve the State's \$200.0 million goal of supporting port infrastructure investment. 	☑ Ongoing and On-track: On July 21, 2020 NYSERDA, with the support of NYGB, Empire State Development and the New York State Department of Transportation, issued a combined solicitation for investing in the state's port infrastructure, ORECRFP20-1.
	 Coordinate outreach to awardees of the NYSERDA approved land-based renewable projects to communicate NYGB's financing approach. 	Achieved Last Quarter: NYGB conducted outreach to the awardees of the NYSERDA approved land-based renewable projects and outlined its financing approach.



Category	Deliverable	Status in Quarter Ending December 31, 2020
Strong and Growing Port	folio Driving Material Clean Energy Investments Across	NYS
 Energy Storage 	 Convene tax equity providers and other lenders interested in providing capital to projects that include energy storage to explain NYGB's financing approach and demonstrate how tax equity providers could access projects. 	☑ Ongoing and On-track: In collaboration with the NYSERDA Energy Storage Program, NYGB will be holding a webinar in March highlighting energy storage investment opportunities for tax equity providers.
 Energy Efficiency 	 Contribute to NYSERDA's Advanced Efficiency Solutions Program's initiatives as applicable to describe NYGB's approach to financing energy efficiency projects in commercial buildings. 	☑ <u>Not Yet Started</u>
 Clean Transportation 	 Participate in a webinar with EV100 to raise awareness of NYGB's clean transportation financing approach and outline the financing structures NYGB has developed to address the challenges associated with EV and EV infrastructure financing. 	Achieved Last Quarter: On August 18, 2020, NYGB presented in the EV100 Webinar: <i>Funding Your Company EV</i> <i>Fleet Conversion and Deploying Charging</i> . NYGB presented its capital solutions for financing company fleet conversions of fossil fuel to electric vehicles and for deploying charging infrastructure.
 Technology & Business Innovation 	 Host a webinar in conjunction with NYSERDA's Technology to Business Innovation Program to articulate how NYGB can help finance emerging business models at the commercial deployment stage. 	Ongoing and On-track: In collaboration with the NYSERDA Technology to Business Innovation Program, NYGB will be holding the webinar in March.



Category	Deliverable	Status in Quarter Ending September 30, 2020
Mobilizing Capital in Sup	port of CEF and CLCPA Goals	
 Mobilization Ratio 	 Continue progress toward mobilizing capital into clean energy and sustainable infrastructure projects in the State through NYGB activity by the end of the CEF in 2025. Reassess original CEF \$8.0 billion capital mobilization target as part of CEF triennial review. 	Ongoing and On-track: At quarter end, NYGB investments were expected to mobilize \$3.4 billion of project costs in NYS. NYGB continues to analyze forecasted mobilization as part of the CEF triennial review.
 Debt Facility 	 Put in place a debt financing (e.g., bank facility, bond issuance or other structure) if prudent decision-making supports, taking into consideration the pace of capital commitment and the time expected to complete the debt financing, to ensure the ability to continue funding clean energy assets at the point that investments are expected to exceed NYGB's current capitalization. 	✓ Ongoing and On-track: NYGB has reengaged its strategic advisor related to addressing NYGB's liquidity needs and actively exploring options for advancing a future debt financing.
 LMI Initiative 	 Develop mobilization and impact goals related to dedicated commitment to transactions supporting LMI and disadvantaged communities to meet the goals of the CLCPA. 	Ongoing and On-track: NYGB concluded its engagement with a consultant and continues to develop mobilization and impact goals.



Category	Deliverable	Status in Quarter Ending September 30, 2020
Strengthening Operations	,	
 Legal Services for LMI Transactions 	 Identify approved law firms with practice groups dedicated to LMI-focused transactions. 	Ongoing and On-track: NYGB identified law firms from its pool of prequalified law firms that are willing to cap their fees for transactions that support disadvantaged communities.
 Valuation Services 	 Evaluate and select slate of approved valuation services providers pursuant to RFP 14. 	✓ <u>Ongoing and On-track:</u> NYGB received and evaluated proposals during the Quarter ended June 30, 2020.
 Investment Proposal Submission Process 	 Review and revise RFP 1 to clarify NYGB's investment criteria and streamline the proposal submission process. 	☑ Ongoing and On-track: NYGB has proposed quantitative and qualitative changes to its investment RFPs to capture projects' potential to benefit LMI/disadvantaged communities.

Quarterly Metrics



Quarterly Metric	Prior Quarter	Current Quarter
Capital Position		·
 Authorized Capital (\$) 	\$1.0 billion	\$1.0 billion
 Authorized Administrative Expenses (\$) 	\$17.6 million	\$17.6 million
 Authorized Evaluation Expenses (\$) 	\$4.0 million	\$4.0 million
Operational Matters		
Cumulative Revenues (\$)	\$100.2 million	\$108.4 million
Cumulative Operating Expenses (\$)*	\$53.0 million	\$56.0 million
Direct Operating Expenses (\$)	\$32.8 million	\$34.8 million
Allocated Expenses (\$)	\$20.2 million	\$21.2 million
Credit Facility (if in place)		
Credit Facility Amount (\$)	Not Applicable	Not Applicable
Credit Facility Drawn Amount (\$)	Not Applicable	Not Applicable
Credit Facility Fees & Interest (Cumulative) (\$)		
	Not Applicable	Not Applicable
Investment Portfolio		
Committed Funds (\$)**	\$172.1 million	\$164.9 million
 Deployed Funds (\$) 	\$522.7 million	\$568.2 million
Current Portfolio (\$)	\$694.8 million	\$733.1 million
 Overall Investments to Date (\$) 	\$1.1 billion	\$1.2 billion
 Total Project Costs (Cumulative) (\$) 	In the range of \$2.4 to \$3.0 billion	In the range of \$2.6 to \$3.3 billion
Mobilization Ratio	Tracking at least 2.8:1 on average across portfolio	Tracking at least 3.0:1 on average across portfolio ¹⁸

* Note that Cumulative Operating Expenses may not exactly equal the sum of Direct Operating and Allocated Expenses due to rounding. **Also note that Committed Funds plus Deployed Funds may not exactly equal Current Portfolio due to rounding.

Quarterly Metrics (cont.)



Quarterly Metric	Prior Quarter	Current Quarter
Investment Portfolio (cont.)		
 Portfolio Concentrations (%) 	74.6% Renewable Energy	70.6% Renewable Energy
	7.7% Energy Efficiency	13.8% Energy Efficiency
	17.7% Other	15.6% Other ²⁰
Number & Type of NYGB Investments	54 – Renewable Energy	56 – Renewable Energy
	11 – Energy Efficiency	13 – Energy Efficiency
	11 – Other	12 – Other
 Number & General Type of NYGB Counterparties 	68 – Local Development Corporation; Global, Corporate and/or Investment Bank; Regional Bank; Specialty Finance Company; Energy Project Developer; Municipal, University, Schools & Hospitals; Energy Technology Provider & Vendors; Government Authority; Insurance Company; Transportation	 74 – Local Development Corporation; Global, Corporate and/or Investment Bank; Regional Bank; Specialty Finance Company; Energy Project Developer; Municipal, University, Schools & Hospitals; Energy Technology Provider & Vendors; Government Authority; Insurance Company; Transportation
Direct Impact Benefits		
 Estimated Gross Lifetime Energy Saved by Fuel Type from Energy Efficiency Projects (MWh/MMBtu) and/or Estimated Gross Lifetime Clean Energy Generated (MWh) for Committed Funds & Deployed Funds 	Estimated Gross Lifetime Energy Saved by Fuel Type (Energy Efficiency): 369,000 - 451,000 MWh; and 1.48 – 2.14 million MMBtu	Estimated Gross Lifetime Energy Saved by Fuel Type (Energy Efficiency): 572,000 - 664,000 MWh; and 14.0 – 15.4 million MMBtu
	Estimated Gross Lifetime Clean Energy Generated: 22.8 – 34.4 million MWh	Estimated Gross Lifetime Clean Energy Generated: 24.2 – 39.3 million MWh
 Estimated Gross First Year Energy Saved by Fuel Type from Energy Efficiency Projects (MWh/MMBtu) and/or Estimated Gross First Year Clean Energy Generated 	Estimated Gross First Year Energy Saved by Fuel Type (Energy Efficiency) 25,800 – 31,600 MWh; and 86,000 – 122,000 MMBtu	Estimated Gross First Year Energy Saved by Fuel Type (Energy Efficiency) 39,400 – 45,900 MWh; and 924,000 – 1,004,000 MMBtu

Quarterly Metrics (cont.)



Quarterly Metric	Prior Quarter	Current Quarter
Direct Impact Benefits (cont.)		
 Estimated Gross Lifetime Energy Saved from CHP (MWh) for Committed Funds & Deployed Funds 	Estimated Gross Lifetime Energy Saved from CHP: 60,700 - 74,200 MWh	Estimated Gross Lifetime Energy Saved from CHP: 954,000 – 1,020,000 MWh
Estimated Gross First Year Energy Saved from CHP (MWh) for Committed Funds & Deployed Funds	Estimated Gross First Year Energy Saved from CHP: 2,973 – 3,634 MWh	Estimated Gross First Year Energy Saved from CHP: 92,300 – 98,200 MWh
Estimated Gross Lifetime Energy Savings from CHP (MMBtu) for Committed Funds & Deployed Funds	Estimated Gross Lifetime Energy Savings from CHP: -10,166,700 – -30,811,400 MMBtu	Estimated Gross Lifetime Energy Savings from CHP: -16,100,700 – -38,900,000 MMBtu
Estimated Gross First Year Energy Savings from CHP (MMBtu) for Committed Funds & Deployed Funds	Estimated Gross First Year Energy Savings from CHP: -1,025,8703,092,370 MMBtu	Estimated Gross First Year Energy Savings from CHP -1,620,0003,900,000 MMBtu
Estimated Gross Clean Energy Generation Installed Capacity from CHP (MW), if applicable, for Committed Funds & Deployed Funds	19.4 - 41.4 MW	32.0 – 54.0 MW
Estimated Gross Clean Energy Generation Installed Capacity (MW), if applicable, for Committed Funds & Deployed Funds	722.0 – 1,066.2 MW	771.0 – 1,210.0 MW
 Estimated Gross Lifetime GHG Emission Reductions (metric tons) for Committed Funds & Deployed Funds 	11.6 – 17.2 million metric tons	13.3 – 20.8 million metric tons

Quarterly Metrics (cont.)



Quarterly Metric	Prior Quarter	Current Quarter
direct Impact Benefits		
Estimated Lifetime Energy Saved (MWh)	-	-
Estimated Lifetime Energy Saved (MMBtu)	-	-
Estimated Lifetime Clean Energy Generation (MWh)	4.1 – 8.5 million MWh	4.1 – 8.5 million MWh
Estimated Installed Capacity CHP (MW)	-	-
Estimated Installed Capacity (MW)	61.2 – 129.7 MW	61.2 – 129.7 MW
Estimated Lifetime GHG Emissions Reductions (Metric Tons)	2.2 – 4.5 million metric tons	2.2 – 4.5 million metric tons
nvestment Pipeline		
Active Pipeline (In the Quarter) (\$)	\$789.9 million	\$926.0 million
ivestment Process		
Proposals Received – Value (Cumulative) (\$)	\$4.8 billion	\$5.2 billion
Approvals - Scoring Committee (Cumulative) (\$)	\$4.6 billion	\$5.0 billion
Approvals - Greenlight Committee (Cumulative) (\$)	\$2.2 billion	\$2.3 billion
Approvals - IRC (Cumulative) (\$)	\$1.3 billion	\$1.3 billion